

# Plan for the Future

Council Plan Report | October 2023

# People

Our community enjoys excellent health, wellbeing and quality of life.

**Outcome 1. A safe community**

**Outcome 2. A diverse, socially connected and cohesive community.**

**Outcome 3. An active and healthy community.**

## 1.1. Improve community safety on land and water.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
1.1.1. Liaise regularly with Police WA to discuss local crime trends.	Office of CEO	Ongoing		There is ongoing liaison with local Police as well as monthly meetings held with Police to discuss local crime and safety trends, issues and solutions.	x	x	x	x	
1.1.2 Advocate for the Department of Transport to review signage within the waterways network and introduce speed cameras at primary points during the peak boating season.	Infrastructure Services	In Progress	5	Initial contact made with Department of Transport and awaiting direction of future speed management within the Murray River.	x				
1.1.3. Partner with Police WA to encourage local residents and businesses to register their CCTV systems with Cam-Map WA.	Corporate Services	Ongoing	0	Promotion of Cam-Map WA via Shire website, promotion via various other media and advice to CCTV licensed CCTV/Security system installers.	x		x		
1.1.4. Partner with Police WA to install CCTV cameras in hot spots.	Corporate Services	In Progress	40	Stage 2 should be completed by end of October 2023. Additional sites will be looked at depending on unused budget amount for the rest of this financial year.	x	x			
1.1.5. Undertake a review for improvements to street lighting within development areas.	Infrastructure Services	Future Project	0	Future project.			x	x	
1.1.6. Undertake design for lighting upgrades along the primary path network and under the Pinjarra traffic bridge.	Infrastructure Services	Future Project	0	Future project.		x			
1.1.7. Facilitate delivery of community safety programs and initiatives.	Place, Community & Economic Development	In Progress	15	A range of community safety initiatives have been delivered in a range of locations across the Shire including an information session on how to start a Neighbourhood Watch Group, Blue Light Disco's, Coffee with a Cop and the recent Bargain's in the 'burbs community connector event.	x	x	x	x	

## 2.1. Meet the needs of families, children and young people.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
2.1.1. Review awareness and use of Shire run events, programs and activities for young people and families to identify participation gaps and	Place, Community & Economic Development	In Progress	0	Youth Workshop planned 20 November 2023 provides an opportunity to identify participation gaps and barriers.	x				
2.1.2. Develop a program to engage youth in the design, provision and evaluation of youth activities, projects and events.	Place, Community & Economic Development	In Progress	5	A Youth Workshop will be held on 20 November 2023 to engage with young people from all schools in the Shire to design youth programs and activities in the coming months.	x	x	x	x	
2.1.3. Facilitate a Youth Summit to align with the next major review of the Council Plan.	Office of CEO	Future Project	0	Future project, however, a review of last years' Summit is being held with all Schools on 20 November 2023.				x	
2.1.4. Investigate potential sites, a preferred youth centre model and associated costings to establish and run a centrally located youth centre.	Place, Community & Economic Development	In Progress	10	Currently awaiting report from Tap Consulting (as part of the expansion of scope of works for the strategic sites project).	x	x			

## 2.1. Meet the needs of families, children and young people (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
2.1.5. Partner with community groups and young people to increase youth participation in WA Youth Week events and activities.	Place, Community & Economic Development	In Progress	10	Anticipated outcome of the Youth Workshop 20 November 2023. Funding application has been made to support delivery of activations.	x	x	x	x	
2.1.6. Review the role and responsibilities of Murray Youth for Youth (Youth Reference Group) and how to improve its effectiveness in reaching and	Place, Community & Economic Development	In Progress	5	Anticipated outcome of the Youth Workshop 20 November 2023	x				
2.1.7. Investigate options for new or improved skate parks and basketball courts.	Place, Community & Economic Development	Not Started	0	Will be deferred until recommendations are finalised under Sport & Recreation Plan which is expected to be presented to Council for consideration in February 2024.	x	x			
2.1.8. Review grant funding schemes to ensure broad range of support and capacity building opportunities for the community.	Place, Community & Economic Development	In Progress	40	Recent review of Community Association Funding Allocation, Community Facility Fund and Community Sponsorship Fund has been undertaken.		x			
2.1.9. Research and propose costed, integrated community development projects to meet community needs on expiration of stand-alone strategies	Place, Community & Economic Development	Future Project	0	Future project.			x		

## 2.2. Engage, enable and support seniors.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
2.2.1. Lobby to support more seniors housing and aged care facilities.	Office of CEO	Not Started	0	Executive Leadership Team to discuss on how Council could have influence. Will then be discussed at a future Council Briefing Session/Strategy Day.	x	x	x	x	
2.2.2. Maximise opportunities for existing Shire facilities to be used for seniors' specific programs and services.	Place, Community & Economic Development	In Progress	25	Collaborative planning underway between departments to develop new and further promote existing programs and services.	x	x	x	x	
2.2.3. Facilitate improved access to digital training programs for seniors.	Place, Community & Economic Development	In Progress	25	Already a focus of library programs run as outreach and in house.	x	x	x	x	

## 2.3. Enhance access and inclusion for people with disability.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
2.3.1. Advocate for improved transport services (such as a community bus) to assist people with disability to access essential services.	Office of CEO	Future Project	0	Future Project. Scope will be developed in early 2024		x	x		
2.3.2. Review the Special Events Guidelines to encourage organisers to provide accessible and inclusive events.	Place, Community & Economic Development	Complete	100	Guidelines reviewed and amended where necessary.	x				

## 2.4. Build respect for diverse communities.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
2.4.1. Facilitate discussions with Bindjareb Noongar community to explore ways to enhance acknowledgement of the Pinjarra Massacre to promote recognition, reconciliation, and healing.	Place, Community & Economic Development	In Progress	10	Underway, with Gnaarla Kaarla Boodja leading the project.		x	x		
2.4.2. Advocate for an Aboriginal Community and Cultural Hub in Pinjarra Town Centre.	Place, Community & Economic Development	Future Project	0	Future project.		x			

## 2.4. Build respect for diverse communities (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
2.4.3. Deliver events and initiatives that strengthen connection and cultural awareness.	Place, Community & Economic Development	In Progress	15	Recent events include the Bindjareb Maar Pylons celebration/ acknowledgement in the Town Square. Planning with Folkworld underway to incorporate indigenous cultural events and activities as part of the festival. Enabling the Pinjarra Cemetery Project through engagement with local Elder Project Group.	x	x	x	x	
2.4.4. Prepare a Reconciliation Action Plan.	Place, Community & Economic Development	Future Project	0	Future project.			x		

## 3.1. Improve community health and wellbeing.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
3.1.1. Establish a task force to advocate for improved health and allied services at Murray District Hospital.	Office of CEO	In Progress	25	Task Force established and meeting monthly until March 2024 when a Business Case will be completed.	x	x			
3.1.2. Advocate for improved mental health services within the shire.	Office of CEO	In Progress	25	Task Force established and meeting monthly until March 2024 when a Business Case will be completed.	x	x	x	x	
3.1.3. Facilitate promotion of public health campaigns (healthy canteens, safe alcohol provision, smoke free environments, etc).	Planning & Sustainability	Ongoing		Health promotion to food business operators during routine food business inspections.	x	x	x	x	

## 3.2. Improve access to sport, recreation, facilities and programs.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
3.2.1. Implement recommendations in the new Sport and Recreation Infrastructure Plan.	Place, Community & Economic Development	In Progress	75	Draft Sport & Recreation Plan received and reviewed. Expected to be presented to Council in February 2024 following communication with sporting clubs.	x				
3.2.2. Prepare a redevelopment plan with medium to long term upgrades for the Murray Aquatic and Leisure Centre.	Place, Community & Economic Development	Future Project	0	Future project.				x	
3.2.3. Deliver relevant grant funding schemes to support development, growth and sustainability of sport and recreation clubs.	Place, Community & Economic Development	Future Project	0	Future project.		x	x	x	
3.2.4. Provide 24/7 access to the Group Fitness Studio at the Murray Aquatic and Leisure Centre.	Corporate Services	Future Project	0	Future project.		x			
3.2.5. Complete implementation of the North Dandalup Recreation Masterplan.	Infrastructure Services	In Progress		Works continuing from previous stages of the POS improvements with contractors and staff currently arranging the build of the multi-use courts.	x				
3.2.6. Install new turf and synthetic cricket wickets and practice nets serving Oval 2 and 4 at the Sir Ross McLarty Sports Precinct.	Infrastructure Services	Future Project	0	Future project.					x
3.2.7. Upgrade the Enzo Menara Pavilion.	Infrastructure Services	Future Project	0	Future Project - Planning the design and funding for the works is progressing.			x		
3.2.8. Demolish and replace the George Beacham Pavilion.	Infrastructure Services	Future Project	0	Lovegrove Sports Pavilion with replace the top level of the George Beacham Pavilion with the ground floor changerooms needing to be a new build adjacent to the current Football Club Facilities. Planning and funding options are currently being explored.					x

### 3.2. Improve access to sport, recreation, facilities and programs (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
3.2.9. Upgrade lighting in the Sir Ross McLarty Sports Precinct.	Infrastructure Services	In Progress	5	Initial design work has commenced to inform funding applications through the State, once these applications have been considered the project can progress.	x				
3.2.10. Prepare design for George Beacham replacement changerooms.	Infrastructure Services	Not Started	0	Initial investigations into building types and site needs have been undertaken, the recent Sport & Recreation Plan will help to inform the future needs for this design.	x				
3.2.11. Present the Dwellingup Pavilion Feasibility Study.	Place, Community & Economic Development	In Progress	75	Dwellingup Sport and Recreation Needs Study complete. Design and 2 options for Dwellingup Oval Pavilion upgrade to be completed by 30 November 2023.	x				

### 3.3. Grow participation in art, culture and community activities and events.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
3.3.1. Prepare a costed project plan to collect oral histories from local indigenous peoples, pioneer families, and new residents to preserve and share local knowledge, memories and experiences.	Place, Community & Economic Development	Not Started	0	Future project					x
3.3.2. Prepare, seek funding and implement a public art program with murals, public art and sculptures to attract visitors.	Place, Community & Economic Development	Not Started	0	Future project					x

### 3.4. Build community capacity by helping local community groups and clubs to develop and grow.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
3.4.1. Facilitate access to programs, tools and training to help local community groups and clubs improve governance and operations to attract and retain members and volunteers.	Place, Community & Economic Development	In Progress	30	Every Club Funding and associated action plan through DLGSC enables the achievement of this action.	x	x	x	x	

## Planet

Our natural environment is cared for and appreciated.

**Outcome 4. The ecosystem is managed sustainably for the benefit of current and future generations.**

**Outcome 5. Shared responsibility for combatting climate change.**

**Outcome 6. A resilient community equipped to respond to natural disasters and other emergencies.**

#### 4.1. Sustainably manage and conserve water resources, rivers and waterways.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
4.1.1. Implement the Environmental Sustainability Strategy.	Planning & Sustainability	In Progress	20	Draft Strategy is currently being advertised. Submission period finishes 27 October. Adoption of Strategy scheduled for February 2024. Minor funding available for some of the initiatives this financial year.		x	x	x	
4.1.2. Undertake an assessment of erosion impacts from boat wakes on the river shoreline.	Planning & Sustainability	Not Started	0	Planned for commencement in third quarter following adoption of CHRMAP.	x				
4.1.3. Advocate for visible riverbank stabilisation to prevent riverbank erosion.	Planning & Sustainability	In Progress		Works in South Yunderup have been completed. Investigate additional funding streams.	x	x	x	x	
4.1.4. Implement management utilising water sensitive urban design initiatives.	Infrastructure Services	Ongoing	0	Initiatives implemented as part of civils works projects or subdivision developments.	x	x	x	x	
4.1.5. Advocate for further investment to advance water initiatives to meet the needs of future development and industry.	Infrastructure Services	Future Project		Future project.		x	x	x	
4.1.6. Review the Murray District Drainage Strategy and develop a costed works program to improve priority catchments.	Infrastructure Services	Ongoing	0	Currently reviewing the North Dandalup Special Rural Development Area.	x	x	x	x	
4.1.7. Implement the Waterwise Verge Rebate Program.	Infrastructure Services	In Progress		Ongoing programme. Intent is to undertake a promotional campaign to raise awareness and engagement.	x	x	x	x	
4.1.8. Advocate for Lane Poole Reserve to be classified as a National Park.	Planning & Sustainability	In Progress	20	Meeting arranged with Minister for Environment in late September to push for transfer of land around Lane Poole as National Park, consistent with community aspirations.	x	x			

#### 4.2. Sustainably manage and conserve forests, bushland, trees and reserves.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
4.2.1. Implement recommendations in the Local Biodiversity Strategy.	Planning & Sustainability	In Progress		Planning related recommendations being incorporated into new Local Planning Scheme. Targets are applied on an ongoing basis through structure planning, subdivision and development applications.	x	x	x	x	
4.2.2. Advocate to Department of Biodiversity and Conservation to appropriately classify Old Growth Forest within a protection zone within the review of the Forest Management Plan.	Planning & Sustainability	In Progress	20	Shire submission lodged on draft Forest Management Plan during public comment period.	x	x	x	x	
4.2.3. Advocate for improved post mining rehabilitation of the Jarrah Forrest.	Planning & Sustainability	In Progress	20	Discussions held with Huntley Mine manager regarding improvement in post mining rehabilitation measures in Northern Jarrah Forest. Shire Submission lodged on draft Forest Management plan seeking improved post mining rehabilitation. Shire liaison with CRC TiME to compare results from other post mining rehabilitation outcomes.	x	x	x	x	
4.2.4. Prepare and implement Reserve Management Plans for significant reserves on a case-by-case basis.	Planning & Sustainability	Future Project	0	Future project.			x	x	
4.2.5. Review the Local Planning Framework to identify opportunities to protect significant trees across the Shire.	Planning & Sustainability	In Progress	20	Scheme amendment has been initiated. Policy and procedure to be developed while scheme amendment is progressing.	x	x			

#### 4.2. Sustainably manage and conserve forests, bushland, trees and reserves (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
4.2.6. Prepare a submission in response to Alcoa's proposed mining expansion.	Planning & Sustainability	Deferred	5	Environmental consultant on standby to assist Shire and Dwellingup Protection Group review PER and prepare submissions to EPA during public advertising phase. Expected in early 2024.	x				

#### 4.3. Provide effective environmental health management.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
4.3.1. Advocate for Alcoa to introduce more effective Environment management practices to reduce dust pollution in the local community.	Office of CEO	In Progress	25	Discussions ongoing with Alcoa. DWER have commenced dust monitoring program. Assess dust results when available and liaise with DWER and Alcoa in relation to high dust emissions particularly in the drier months.	x	x	x	x	
4.3.2. Progressively remove asbestos from Shire buildings.	Planning & Sustainability	In Progress	50	Quotes obtained for asbestos removal Hotham Valley buildings. Pending Heritage approval. Pinjarra CWA Hall being demolished in September.	x	x	x	x	
4.3.3. Implement the Mosquito Management Plan.	Planning & Sustainability	In Progress	25	Mosquito management plan endorsed by Department of Health and informs monitoring and treatment program. Treatment program ongoing.	x	x	x	x	

#### 4.4. Encourage responsible animal management.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
4.4.1. Provide improved signage and communications to better inform and educate the community about responsible pet ownership.	Corporate Services	Ongoing		Regulatory signs installed in Dog Exercise and Dog prohibited areas informing dog owners of restrictions. New Companion Animal (Dog and Cat) Ownership brochure being developed to inform owners of their responsibilities. New Dog Barking Nuisance procedure developed to manage complaints. New Dog Barking Nuisance Fact Sheet currently being developed for dog owners about how to manage their dog barking if it becomes a nuisance.	x	x	x	x	
4.4.2. Review cat restriction regulations.	Corporate Services	In Progress		Draft Cat Local Law currently being reviewed to ensure compliance with WALGA and DLGSC requirements.	x				

#### 5.1. Reduce greenhouse gas emissions.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
5.1.1. Conduct site analysis to identify suitable locations for EV charging stations.	Place, Community & Economic Development	In Progress	35	Draft Scope of investigations being prepared for review prior to RFQ being advertised.	x				
5.1.2. Advocate for fast-charging stations for electric vehicles in Dwellingup and Pinjarra.	Place, Community & Economic Development	Not Started	0	On hold pending outcome of action 5.1.1	x	x	x	x	

### 5.1. Reduce greenhouse gas emissions (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
5.1.3. Incorporate use of best practice energy efficiency measures across all new council facilities.	Planning & Sustainability	In Progress	25	Ravenswood Community Centre has incorporated passive solar design, solar panels and battery, energy efficient fittings and appliances and lighting sensors. Investigation to occur into how the planning framework can incorporate measures to address energy efficiency.	x	x	x	x	

### 5.2. Work towards achieving zero waste.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
5.2.1. Undertake an assessment of the technical and financial implications of introducing a three bin FOGO system, incorporating the commitment to the Waste to Energy facility.	Infrastructure Services	In Progress		Meeting have been held with Waste consultants to progress the detail behind the FOGO review.	x				
5.2.2. Encourage youth involvement in Clean Up Australia Day.	Place, Community & Economic Development	In Progress	30	Annual event in conjunction with local schools.	x	x	x	x	
5.2.3. Implement the Waste Strategy and Education Plan	Infrastructure Services	In Progress		Actions are actions annually through the Department of Water, Environment and Regulation.	x	x	x	x	

### 6.1. Minimise risks and impacts from fires, floods and other natural disasters.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
6.1.1. Implement bushfire mitigation works.	Corporate Services	Ongoing		Bushfire mitigation works being conducted in accordance with Shire's Bushfire Risk Mitigation Plan. DFES Bushfire Mitigation Activities Funding received and completed for 2022/23 with 16 areas completed with mitigation treatments including installation of firebreaks, prescribed burning, pruning, weed spraying etc. DFES Bushfire Mitigation Activities Funding round 2 funding application submitted with another 10 areas requested to receive bushfire mitigation treatments. Rangers/FCO's continue with annual property inspections to ensure property owner/occupiers comply with Shire's Firebreak Notice to remove flammable material, install firebreaks and install Asset Protection Zones around habitable building and other assets.	x	x	x	x	
6.1.2. Implement the Local Emergency Risk Management Plan to raise community awareness, understanding and confidence in what the Shire is doing to address bushfire risks.	Corporate Services	Ongoing		LEMCA meetings continue to be held each quarter the last meeting being held in August 2023. Currently investigating a suitable exercise involving all key stakeholders to test current Emergency Management Arrangements. LEMCA members contact details have been updated from August meeting. Relevant Shire staff undertaking relevant Emergency Management and Recovery training provided by WALGA/DFES.	x	x	x	x	

## 6.1. Minimise risks and impacts from fires, floods and other natural disasters (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
6.1.3. Develop a costed program to implement key recommendations in the Coastal Hazard Risk Management and Adaption Plan (CHRMAP).	Planning & Sustainability	In Progress	95	CHRMAP advertising concludes on 27 September 2023. Scheduled for presentation to Council in December 2023. The final document will contain a costed implementation program. There are also some short term priorities that have been funded in 2023-24 including: Riverbank restoration; Boat wake erosion study; Monitoring; and New planning controls.	x	x	x	x	
6.1.4. Prepare a Foreshore Management Plan for river and estuarine coastlines.	Planning & Sustainability	Future Project		Future project.			x		
6.1.5. Undertake an annual monitoring program of coastal impacts to foreshores at Herron Point, North and South Yunderup, and the Murray Delta Islands.	Planning & Sustainability	Future Project		Future project.		x	x	x	
6.1.6. Undertake shoreline adaptation to Ballee, Coolenup and Yunderup Islands, and South Yunderup between Young Road and Pelicans.	Planning & Sustainability	Future Project		Future project.		x	x	x	
6.1.7. Undertake a feasibility study for protection of the North Yunderup shoreline in front of Culeenup Road properties.	Planning & Sustainability	Future Project		Future project.				x	
6.1.8. Prepare a Local Planning Scheme Amendment to introduce a Coastal Special Control Area.	Planning & Sustainability	In Progress	80	A draft has been prepared as part of the CHRMAMP. Once final CHRMAMP has been adopted a scheme amendment will be initiated. Expected to commence in quarter 3.	x				
6.1.9. Update and amend Emergency Evacuation Plan to cater for coastal risks.	Planning & Sustainability	Future Project		Future project.				x	
6.1.10. Plan and cost centralised aerobic treatment units for the Murray Delta Islands.	Planning & Sustainability	Future Project		Future project.				x	

## Place

**Our rural charm is preserved while we grow by embracing innovative urban design ideas.**

**Outcome 7. Population growth is being managed responsibly and sustainably.**

**Outcome 8. Our towns offer vibrant and attractive spaces, with retained rural charm.**

**Outcome 9. Built heritage is respected and celebrated.**

**Outcome 10. It is easy to move around the Shire safely and sustainably.**

### 7.1. Manage urban growth effectively.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
7.1.1. Finalise the Local Planning Strategy and Local Planning Scheme with a focus on retaining local character and achieving sustainability outcomes.	Planning & Sustainability	In Progress	50	Draft Local Planning Strategy and Local Planning Scheme No.6 prepared. Internal review being undertaken. Presentation to Council in December.	x				
7.1.2. Develop an integrated Advocacy Strategy to lobby Federal and State Government to plan and budget for long-term infrastructure projects to	Office of CEO	In Progress	75	Major projects are being firmed up in line with Business Case development.	x	x			

## 7.1. Manage urban growth effectively (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
7.1.3. Prepare character design guidelines to support the retention of the small town, rural charm in each town.	Planning & Sustainability	In Progress	10	Consultant brief has been circulated for quotes for Pinjarra. Project expected to be delivered by end of 2023.	x	x			
7.1.4. Prepare a visual landscape character assessment of the Shire to identify important landscape qualities that contribute to scenic quality and	Planning & Sustainability	In Progress	80	Draft assessment prepared, with feedback provided to consultant. Revised draft expected in October.	x				
7.1.5. Complete the Pinjarra Strategic Land Review.	Place, Community & Economic Development	Not Started	0	Project scope will be defined following external consultants report to be received in November 2023.	x				
7.1.6. Prepare a coastal local planning policy.	Planning & Sustainability	In Progress	80	A draft has been prepared as part of the CHRMAP. Once final CHRAMP has been adopted a local planning policy will be initiated. Expected to commence in quarter 3.	x				
7.1.7. Prepare a District Structure Plan for Pinjarra, Pinjarra Road Corridor, Dwellingup and North Dandalup.	Planning & Sustainability	In Progress	50	Targeting the delivery of the Pinjarra District Structure Plan this year. Structure Plan for Dwellingup prepared and currently being assessed by	x	x	x	x	
7.1.8. Prepare a Community Infrastructure Plan.	Planning & Sustainability	In Progress	30	Draft revised Community Infrastructure Plan prepared for internal officer review. Murray Sport and Recreation Infrastructure Plan (2023-2033) findings will be incorporated to ensure alignment.	x	x			
7.1.9. Prepare the Pinjarra Precinct Plan.	Planning & Sustainability	In Progress	50	Plan preparation around 50% complete. Draft drainage and transport studies being completed. Consultant quotes out for preparation of	x				
7.1.10. Prepare the Ravenswood Precinct Plan.	Planning & Sustainability	Deferred	0	MRWA has cited some concerns with the realignment of Pinjarra Road. This is a critical issue that must be resolved in advance of the precinct plan. Current development application for the commercial centre is also a major influencing factor for the precinct plan. Intend to engage with the key stakeholders to get clarity on the strategic transport network as first step in preparation of plan.	x				
7.1.11. Prepare the Barragup Furnissdale Precinct Plan.	Planning & Sustainability	Future Project	0	2025-26 action.			x		
7.1.12. Prepare Development Contribution Plans for Barragup Furnissdale Activity Centre, West Furnissdale, North Yunderup, Nambelup Industrial Area, Pinjarra Town Centre and Ravenswood.	Planning & Sustainability	Deferred	0	This project is not funded. Formulation of Developer Contribution Plan for Nambelup is dependant upon revised traffic modelling being carried out by Main Roads to determine future road cross section construction and design as part of cost sharing arrangements. Discussions underway with MRWA/DPLH Transport officers.	x	x	x	x	
7.1.13. Progress planning for urban growth of Dwellingup Town Centre.	Planning & Sustainability	In Progress	60	Shire has lodged PRS Amendment request to DPLH seeking preliminary advice. Government agency comments have been received with feedback due on September 5, 2023. DFES comments remain outstanding. Meeting being arranged with DPLH to discuss feedback, direction and timing of WAPC consideration.			x		
7.1.14. Advocate for the rezoning and development of Lot 106 Newton Street and Marginata Crescent Dwellingup for residential purposes.	Planning & Sustainability	In Progress		Separate Shire request for rezoning of these land parcels is part of the current request lodged with DPLH under 7.1.3	x				
7.1.15. Prepare a Murray Delta Islands building register.	Planning & Sustainability	Deferred	0	Project not funded in 2023-24	x	x	x	x	

## 7.2. Support a diverse range of housing options to meet different community needs.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
7.2.1. Make provision within the local planning framework to accommodate more diverse and affordable housing options.	Planning & Sustainability	In Progress	25	Provisions incorporated in the draft Local Planning Strategy and Local planning Scheme No. 6. Intent is for density and diversity targets to be included in new structure plans.	x				
7.2.2. Advocate for worker and student accommodation.	Office of CEO	Not Started	0	Project scope to be developed in early 2024.	x	x	x	x	

## 8.1. Revitalise Pinjarra Town Centre

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
8.1.1. Undertake detailed design of Henry Street consistent with the Edenvale Landscape Masterplan.	Infrastructure Services	Future Project	0	Future project.					x
8.1.2. Prepare a signage strategy to inform wayfinding signage within town areas.	Infrastructure Services	Future Project	0	Future project.		x			
8.1.3. Implement initiatives and promote events that activate Pinjarra Town Square.	Place, Community & Economic Development	In Progress	20	Planning underway as part of business as usual operations.		x	x	x	

## 8.2. Beautify town entrances and streetscapes.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
8.2.1. Prepare town entry statements for all access points to Pinjarra.	Infrastructure Services	Future Project	0	Future project.					x
8.2.2. Deliver the Pinjarra and Dwellingup Town Centre Façade Refurbishment Subsidy Program.	Planning & Sustainability	In Progress	25	Ongoing program. Report on agenda for September for Dwellingup IGA. Discussions underway with Telstra of facility site in Dwellingup town.	x	x	x	x	
8.2.3. Work with owners of the Junction Shopping Centre on the corner of George Street and Pinjarra Road to undertake initiatives to beautify and activate the site while the lots await future redevelopment.	Planning & Sustainability	In Progress	25	Discussions underway with shopping centre landowners in relation to a development proposal on this land.	x	x			

## 8.3. Provide quality community buildings and public facilities.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
8.3.1. Complete needs analysis to determine Shire's new administration, civic and library requirements.	Place, Community & Economic Development	Not Started	0	Placed on hold as awaiting outcome of strategic site study by consultants.	x				

#### 8.4. Provide quality playgrounds and public open space.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
8.4.1. Develop a costed approach to implement recommendations in the Public Open Space Strategy.	Infrastructure Services	Not Started		To be initiated in 2024	x	x			
8.4.2. Prepare a masterplan for the Ravenswood Regional Open Space.	Planning & Sustainability	In Progress	30	Draft Master Plan report prepared for internal officer review prior to report being presented to Council seeking consent to advertise.	x	x			

#### 9.1. Conserve and enhance places with significant heritage value.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
9.1.1. Prepare a new costed Local Heritage Strategy.	Planning & Sustainability	Future Project	0	Future project.			x		
9.1.2. Prepare a costed Conservation Plan and 5-year Maintenance Plan for Council buildings listed in the Heritage Register.	Planning & Sustainability	Future Project	0	Future project.			x	x	
9.1.3. Revise the Shire's Heritage Places Local Planning Policy.	Planning & Sustainability	Future Project	0	Future project.		x			
9.1.4. Finalise restoration and repurposing of the historic Exchange Hotel.	Infrastructure Services	In Progress	15	Works are progressing well on-site with the structural steelworks now underway.	x				
9.1.5. Advocate for funding to implement the Pinjarra Rail Heritage Precinct Master Plan and Pinjarra to Dwellingup Rail Link.	Office of CEO	In Progress	50	Numerous meetings with representatives from State government, Federal government and opposition.	x	x			
9.1.6. Provide a hazard assessment for structures and materials in the Pinjarra Rail Precinct, and undertake structural timber repairs, recladding and plumbing of key heritage buildings.	Planning & Sustainability	In Progress	10	Building condition reports completed. Quotes obtained for asbestos removal, replacement roof, fencing. Awaiting heritage approval. Quotes being sought for design works for structural and recladding sheds.	x	x			
9.1.7. Prepare a Condition Report for Coopers Mill.	Planning & Sustainability	Future Project	0	Future project.			x		
9.1.8. Prepare coastal protection adaptation and landscape management plans for Coopers Mill.	Planning & Sustainability	Future Project	0	Future project.			x		
9.1.9. Prepare and implement an interpretation plan for past use of the Murray River Square land.	Planning & Sustainability	Future Project	0	Future project.			x		
9.1.10. Implement feature lighting at Murray Foreshore Amphitheatre.	Infrastructure Services	Not Started		Budgeted in 2023-2024 for implementation but detail design not resolved.	x				
9.1.11. Prepare a costed program to light up key feature and heritage buildings.	Planning & Sustainability	Future Project	0	Action beyond current 4 year plan.					x

#### 9.2. Enhance Edenvale Heritage Precinct.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
9.2.1. Prepare a new condition report for Edenvale Precinct.	Planning & Sustainability	Future Project	0	Future project.			x		

## 9.2. Enhance Edenvale Heritage Precinct (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
9.2.2. Undertake conservation works to the Edenvale School house toilet block.	Planning & Sustainability	Future Project	0	Future project.			x		
9.2.3. Remove existing garden beds and install formal and informal gardens along George Street frontage of Edenvale.	Infrastructure Services	Future Project		Future project.			x		
9.2.4. Improve the landscape to Edenvale within the Murray Street carpark.	Infrastructure Services	Not Started		Budgeted in 2023-2024 for implementation but detail design not resolved.	x				

## 9.3. Enhance Glebe Land Precinct.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
9.3.1. Undertake detailed planning for a new toilet facility in a complementary design to service St John's Church/Glebe Land Precinct.	Place, Community & Economic Development	In Progress	5	Draft scope prepared and circulated to SLG for review.	x				
9.3.2. Construct a new toilet facility to service St John's Church/Glebe Land Precinct.	Place, Community & Economic Development	In Progress		Scope being developed.	x				
9.3.3. Undertake conservation works to the fencing at St John's Church.	Planning & Sustainability	In Progress	5	Scoping and obtaining quotes.	x				
9.3.4. Prepare a new Landscape Management Plan with costed implementation plan for the Glebe Land.	Infrastructure Services	Future Project	0	Future project.		x			

## 10.1. Improve the local road network.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
10.1.1. Work with Main Roads WA to progress planning and delivery of the Pinjarra Heavy Haulage Deviation.	Infrastructure Services	In Progress	0	Main Roads priority is the Heritage Engagement to finalise the alignment of the Pinjarra Heavy Haulage Deviation, the timing to finalise the engagement is open ended and requires as much time as necessary to ensure an informed and communicated outcome.	x	x	x	x	
10.1.2. Advocate for funding for the Western Deviation to complete the overarching Pinjarra heavy haulage deviation project.	Office of CEO	In Progress		Ongoing.	x	x			
10.1.3. Prepare a Future Traffic Plan to inform priority road projects.	Infrastructure Services	In Progress		Traffic modelling has been finalised to inform long term needs for primary transport links and intersections. Further engagement with Main Roads is progressing to ensure the modelling aligns to all road networks.	x	x			
10.1.4. Advocate for Main Roads WA to build a roundabout at the intersection of Roe Ave and Pinjarra Road.	Infrastructure Services	Future Project	0	Future project.			x		
10.1.5. Partner with Main Roads WA to review the Pinjarra Road Access Strategy.	Infrastructure Services	Future Project	0	Future project.			x	x	
10.1.6. Undertake a review of future traffic and pedestrian bridges within Ravenswood and Pinjarra as part of the future transport strategy.	Infrastructure Services	In Progress		These works will be an outcome from the current transport modelling being undertaken and be progressed in line with the Local Planning Strategy.	x				

### 10.1. Improve the local road network (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
10.1.7. Source new road building material sites for future infrastructure management.	Infrastructure Services	In Progress		Test holes have been completed at the Marrinup Nursery, we are waiting on test results to determine the viability of the site. The volumes were limited therefore may not be a viable source.	x	x	x	x	
10.1.8. Undertake tree management to improve safety within the road network.	Infrastructure Services				x	x	x	x	

### 10.2. Provide safe, well-connected paths and cycleways to encourage more people to use active transport.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
10.2.1. Prepare a Design and Land Acquisition Plan for the Pinjarra Road Shared Path.	Infrastructure Services	Future Project	0	Future project.		x	x	x	
10.2.2. Advocate for Main Roads WA to upgrade the bridge and cycle lane on South Yunderup Road	Infrastructure Services	Future Project	0	Future project.				x	

### 10.2. Provide safe, well-connected paths and cycleways to encourage more people to use active transport (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
10.2.3. Review the Footpaths and Cycleways Plan to prioritise path projects.	Infrastructure Services	Future Project	0	Future project.		x			
10.2.4. Install bike parking in Edenvale and on the foreshore.	Infrastructure Services	Future Project	0	Future project.					x

### 10.3. Improve access to public transport.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
10.3.1. Advocate for the future Perth to Bunbury rail to align with and activate Pinjarra and existing surrounding towns.	Infrastructure Services	In Progress		Initial meetings were held with the State and the option to utilise the existing Australind rail alignment was a common trend amongst the local governments within the Peel & South West. The State provided no guidance with respect a preferred outcome with further review to be undertaken by the State and they will be in touch when they require further feedback.	x	x	x	x	
10.3.2. Advocate for improved public bus services.	Office of CEO	Complete	100	New expanded bus services covering Coolup, Pinjarra, North Pinjarra, and towns along Pinjarra Road from 18 December 2023, including a Saturday service.	x	x	x	x	
10.3.3. Provide bus shelters on Pinjarra Road.	Planning & Sustainability	Not Started	0	Need to confirm expectations on scope, number, location etc.	x	x	x	x	
10.3.4. Investigate options for shared transport, such as a community bus, community car or private-sector shared transport services.	Office of CEO	Future Project	0	Future project.			x	x	

#### 10.4. Enhance marine facilities to improve access to rivers and waterways; supporting recreation, tourism and economic development.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
10.4.1. Review options to improve access points for canoes and kayaks along the Murray River.	Infrastructure Services	Future Project	0	Future project.		x			
10.4.2. Advocate for funding for the Tonkin Drive Regional Boating Facility.	Infrastructure Services	Ongoing			x	x	x	x	
10.4.3. Complete stage 2 of the Wharf Cove Jetty redevelopment project.	Infrastructure Services	In Progress		Tender closed and recommendation to award contract to be presented to October Ordinary Council Meeting.	x				
10.4.4. Install Murray River Foreshore river platforms.	Infrastructure Services	Future Project	0	Future project.			x		
10.4.5. Upgrade Batavia Quays boat ramp.	Infrastructure Services	Future Project	0	Future project.			x		

## Prosperity

Our economy is thriving with diverse business, tourism and job opportunities.

**Outcome 11. Sustainable economic growth with decent work for all.**

**Outcome 12. Access to quality education and life-long learning for all.**

**Outcome 13. Visitor numbers are growing.**

#### 11.1. Maximise inherent regional economic opportunities.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
11.1.1. Prepare an 'Invest in Murray' prospectus with supporting marketing and incentives.	Place, Community & Economic Development	Not Started	0	Future project		x			
11.1.2. Prepare an Economic Development Strategy.	Place, Community & Economic Development	Not Started	0	Future project		x			
11.1.3. Implement the Economic Development Strategy.	Place, Community & Economic Development	Not Started		Future project		x	x	x	
11.1.4. Foster redevelopment opportunities at Murrayfield Airport.	Office of CEO	Ongoing			x	x	x	x	

#### 11.2. Leverage State Government investment in Transform Peel, Peel Business Park and the Food Innovation Precinct WA.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
11.2.1. Collaborate with key partners to prepare business development strategies to leverage economic potential from Transform Peel, Peel Business Park and the Food Innovation Precinct WA.	Office of CEO	In Progress	20	Stage 2 for Food Innovation Precinct feasibility will be completed in December 2023. Expression of Interest for Stage 2 of FIPWA will be distributed in November 2023.	x	x	x	x	
11.2.2. Undertake a feasibility study for Stage 2 of the Food Innovation Precinct.	Office of CEO	In Progress	30	Feasibility will be completed in late 2023.	x				

### 11.2. Leverage State Government investment in Transform Peel, Peel Business Park and the Food Innovation Precinct WA (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
11.2.3. Facilitate discussions with Murdoch University, hospitality, food and beverage venues and local high schools to explore opportunities for training and career pathways within the Food Innovation Precinct WA.	Office of CEO	Not Started	0	Not started.	x	x	x	x	

### 11.3. Promote Murray as a premium location for horse breeding, training and racing.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
11.3.1. Prepare a Local Planning Scheme Amendment to rezone land in the vicinity of Pinjarra Paceway for expansion of harness racing activities.	Planning & Sustainability	In Progress	5	The applicant has agreed to drive this. Timing is dependent on the applicant's submission of a scheme amendment proposal. Initial advice on scope and nature of rezoning provided in July 2023.	x	x			
11.3.2. Advocate for further capital improvements and business developments to enhance Pinjarra as WA's second Harness and Racing district.	Office of CEO	In Progress	0	Meeting with Racing and Wagering WA in November to discuss. Meeting regularly with Racing and Pacing clubs.	x	x	x	x	
11.3.3. Finalise the updated Murray Regional Equestrian Centre Master Plan, review and cost facility requirements, and advocate for federal and state funding to enable implementation.	Place, Community & Economic Development	In Progress	40	Consultant engaged, with needs analysis, design and costings to be completed by December 2023.	x	x			

### 12.1. Facilitate access to inclusive and equitable quality education and life-long learning opportunities.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
12.1.1. Facilitate discussions with the Royal Aero Club and local high schools to explore options to expand aircraft maintenance training and employment opportunities.	Place, Community & Economic Development	Future Project	0	Future project.		x	x		
12.1.2. Facilitate discussions with local businesses and high schools to increase local apprenticeships, traineeships, internships and work experience opportunities.	Place, Community & Economic Development	Future Project	0	Future project.		x	x		
12.1.3. Advocate for the Department of Education WA to open a new primary school in Ravenswood or South Yunderup.	Planning & Sustainability	In Progress	25	Initial discussion held with Education Department on School planning associated with Local planning Strategy. Meeting being arranged to discuss draft proposals and to discuss current plans for Ravenswood in early October.	x	x	x		
12.1.4. Support inclusive, intergenerational library programs that enable life-long learning and develop community knowledge and capacity.	Place, Community & Economic Development	In Progress	40	Underway as part of business as usual operations.	x	x	x	x	

### 13.1. Create a compelling tourism offer to attract tourists and visitors.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
13.1.1. Partner with regional and state tourism organisations, local businesses and the tourism sector to strengthen Dwellingup and Pinjarra as visitor destinations.	Place, Community & Economic Development	In Progress	40	Underway as part of business as usual operations.	x	x	x	x	
13.1.2. Identify opportunities and implement initiatives to incentivise investment in diverse short stay accommodation options in Dwellingup and Pinjarra.	Place, Community & Economic Development	In Progress	10	Tourism WA prospectus being prepared.	x	x	x	x	
13.1.3. Support, develop and attract major events.	Place, Community & Economic Development	In Progress	10	Opportunities with external parties and organisers will always be encouraged or supported where possible. No current capacity to deliver or attract another major event within the next 12 months.	x	x	x	x	
13.1.4. Implement the Edenvale Place and Activation Plan.	Place, Community & Economic Development	In Progress	40	Program of events promoted and well supported in collaboration with other business units and external groups.	x	x	x	x	
13.1.5. Scope requirements for a new multifunctional event space in the Glebe Heritage Precinct, Edenvale or River Foreshore Precinct.	Place, Community & Economic Development	Future Project	0	Future project					x
13.1.6. Develop a Heritage Walking Trail with tours to showcase local botanicals, art and culture.	Place, Community & Economic Development	Future Project	0	Future project					x
13.1.7. Progress endorsement and implementation of the Pinjarra Heritage Railway Precinct Master Plan, including aiming to restore steam rail from Pinjarra to Dwellingup.	Office of CEO	Ongoing			x	x	x	x	

## Performance

**Our can-do attitude helps us to achieve desired outcomes and continuously strive for excellence.**

**Outcome 14. Capable and accountable leadership and governance**

**Outcome 15. The Shire actively listens and responds to community needs**

### 14.1. Establish a strong corporate governance framework to ensure high standards of integrity, ethics, and accountability.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
14.1.1. Provide a major review of the Council Plan at least once every four years.	Corporate Services	Future Project	0	Future project.				x	
14.1.2. Provide a biennial review of the Risk Management Strategy.	Corporate Services	Future Project	0	Future project.		x		x	
14.1.3. Provide a biennial review of the Crisis Management and Business Continuity Plan.	Corporate Services	Future Project	0	Future project.		x		x	
14.1.4. Provide professional development opportunities for Councillors to strengthen leadership, advocacy, and governance.	Office of CEO	Ongoing		Ongoing. Monthly opportunities are distributed to Councillors.	x	x	x	x	
14.1.5. Present the Shire Organisational Review and Improvement Plan.	Office of CEO	Complete	100	Presented to Councillors and staff in May-June 2023.	x				
14.1.6. Implement the suite of local government reforms by required statutory dates.	Office of CEO	In Progress	10	Awaiting reforms to be introduced to Parliament in late 2023. Scope being developed to prepare for live Council meetings.	x	x			

#### 14.2. Maintain long-term financial sustainability and asset management.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
14.2.1. Review the Rating and Revenue Strategy to meet financial objectives.	Corporate Services	Complete	100	Endorsed by Council in June 2023.	x	x	x	x	
14.2.2. Provide an annual review of the Long-Term Financial Plan.	Corporate Services	Complete	100	Annual and ongoing.	x	x	x	x	
14.2.3. Implement the master plan to rebuild the Shire of Murray Operations Centre.	Office of CEO	Future Project	0	Future project.					x

#### 14.3. Enhance employee skills, commitment and safety.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
14.3.1. Provide a biennial review of the Workforce and Diversity Plan.	Corporate Services	In Progress	50	The Workforce and Diversity Plan is a four year plan, due for review in 2025. Workforce planning and management has been reviewed through the 2023 Organisational Review process.	x		x		
14.3.2. Review the Work Health and Safety Management Plan every three years, including the completion of the Worksafe Plan Accreditation Audit.	Corporate Services	In Progress	50	The Work Health and Safety Management Plan is currently being reviewed for legislative compliance. The Shire is waiting on confirmation of a date for the Worksafe Plan Accreditation Audit.			x		

#### 15.1. Deliver efficient and effective services to improve the customer experience.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
15.1.1. Develop and implement an integrated customer engagement portal to improve access to online services and payment options (for rates, planning and building approvals, animal registrations, infringements, etc).	Corporate Services	In Progress		Internal discussions underway to develop a scope of works for this project.	x	x			
15.1.2. Foster a digital technology approach to improving services.	Office of CEO	In Progress		New website launched 1 July 2023. Website textreader installed September 2023 improving user experience of those with visual impairment.	x	x	x		

#### 15.2. Improve communication and engagement with customers and community members.

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
15.2.1. Provide a campaign to inform the community about the Shire's long-term projects and how these projects are progressing.	Office of CEO	In Progress		Draft Communications Strategy 2023-2026 includes dedicated section for major projects. 12 major projects identified through 2023/24 budget processes.	x				
15.2.2. Develop a campaign to grow the Shire's customer database with email and phone contacts. This will enable the Shire to deliver information digitally by email or SMS in a more targeted, timely and cost-effective way.	Office of CEO	Complete		This has been implemented and will be ongoing. Sign up links have been added to the Shire website homepage.	x				
15.2.3. Review and redevelop the Shire's website.	Office of CEO	Complete		Launched 1 July 2023.	x				

## 15.2. Improve communication and engagement with customers and community members (continued...)

Name	Directorate	Status	Complete %	Progress Comment	23/24	24/25	25/26	26/27	Future
15.2.4. Upgrade the Shire's information technology infrastructure to necessary modern standards.	Corporate Services	Complete	100	Current IT server and network infrastructure is state of the art and recently commissioned.	x	x			
15.2.5. Upgrade communications IT to improve the effectiveness of meetings and introduce live streaming of Council meetings.	Corporate Services	In Progress	10	Scope is being developed.	x	x			
15.2.6. Councillor information sessions to be held at different towns throughout the year.	Office of CEO	In Progress		Ongoing.	x	x	x	x	
15.2.7. Conduct a community survey once every four years to evaluate the Shire's performance levels and determine local priorities.	Office of CEO	Future Project		Future project.				x	

1915 Pinjarra Road,  
Pinjarra WA 6208  
PO Box 21 Pinjarra WA 6208

T: 08 9531 7777  
F: 08 9531 1981  
mailbag@murray.wa.gov.au  
**www.murray.wa.gov.au**

 /ShireofMurray  
 @ShireofMurray

